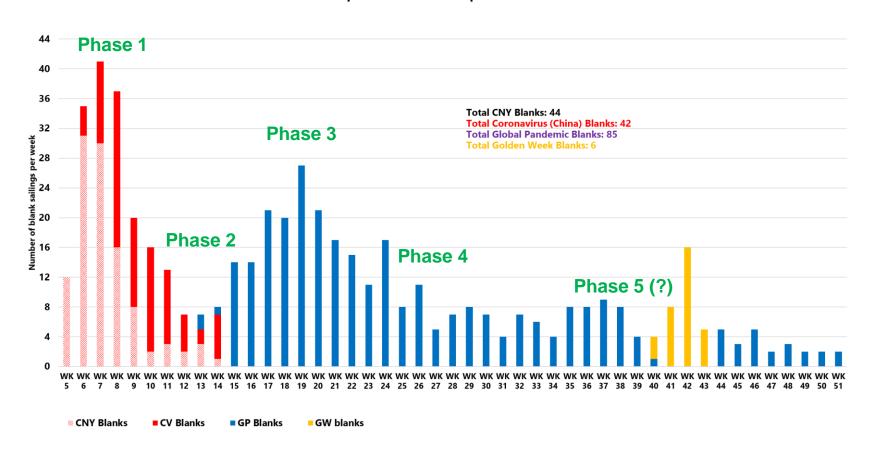
SeaIntelligence Consulting



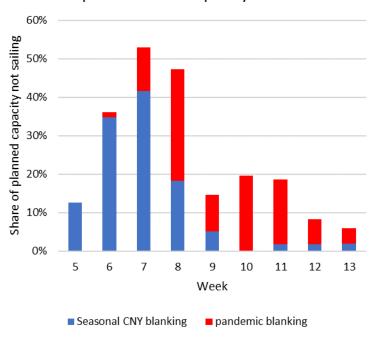
The phases of the corona impact

Transpacific and Asia-Europe combined

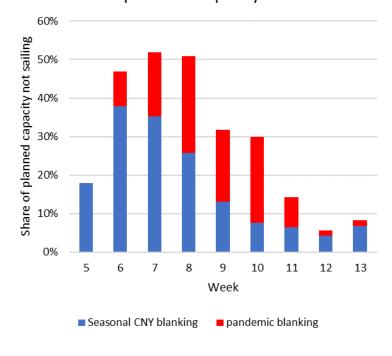


The key was rapid uptake in blank sailings





Asia-Europe: Blank capacity Phase 1-2

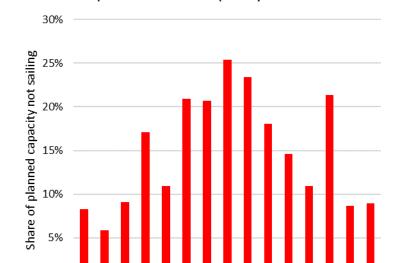


Phase 2

- Chinese manufacturing gets back in operation
- Cargo backlogged in China gets loaded and blank sailings revert back to normal low levels
- Full vessels depart China
- Only to see destination regions shut down before the cargo arrives
- This caused major disruptions to equipment flows

Phase 3 - second round of blank sailings

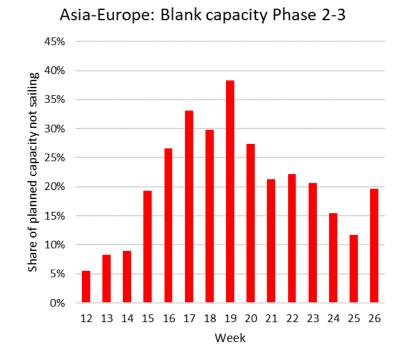
Carriers react within one week of realizing what is happening



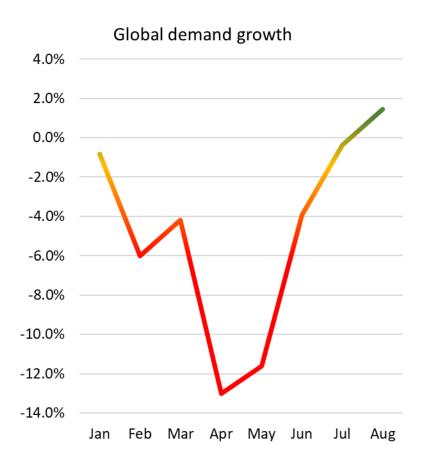
12 13 14 15 16 17 18 19 20 21 22 23 24 25 26

Week

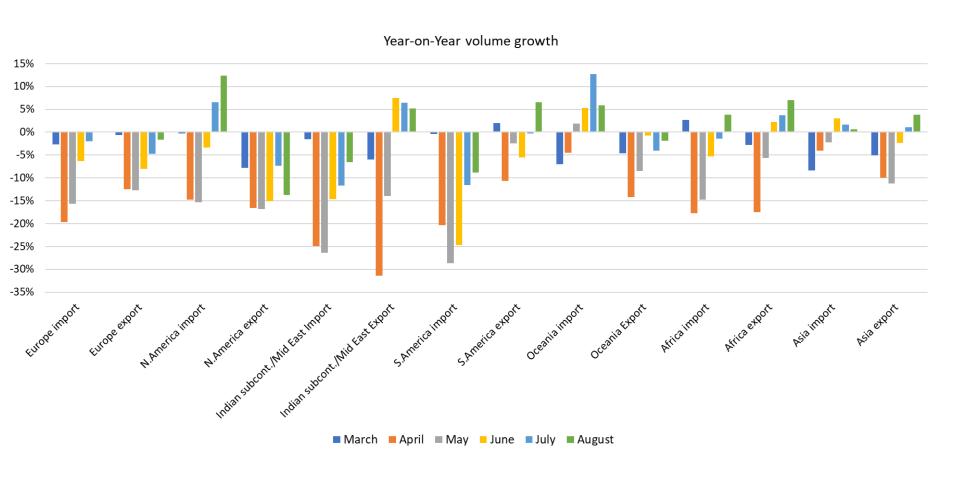
Transpacific: Blank capacity Phase 2-3



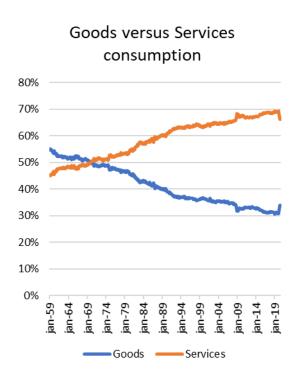
Demand: Rebound (?)

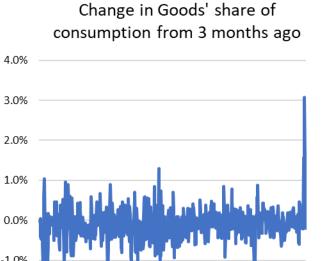


Demand: Rebound (?)

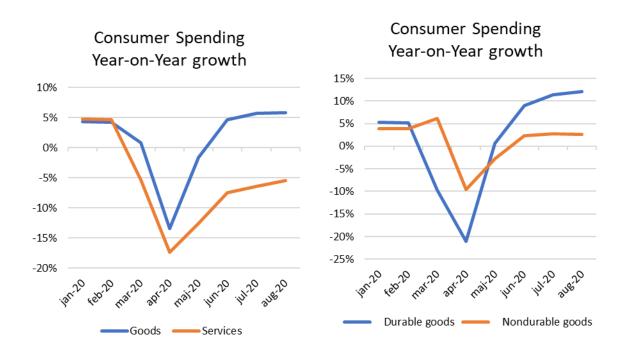


US: Unprecedented consumption shift

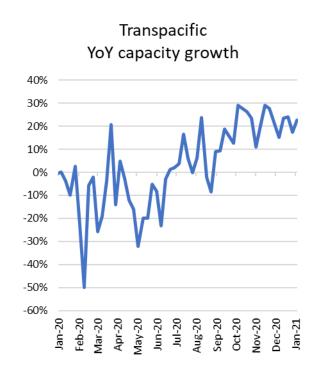


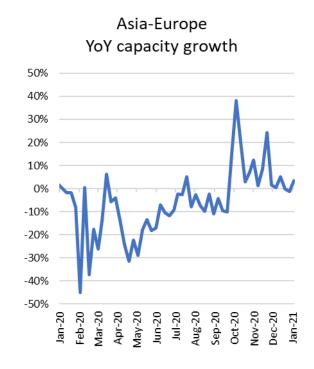


US: Unprecedented consumption shift



Extreme volatility in capacity





Extreme uncertainty in the near-term future Permanent long-term changes

- Demand growth extremely uncertain depends on shifts in consumer spending, stimulus packages and inventory changes more than economical fundamentals. We are in unprecedented territory.
- Carriers have twice shown extremely high capacity discipline and they stand to gain significantly from making this the new norm. It would appear this is indeed the new norm, but we are in unprecedented territory.
- Spot rates now increasingly driven by bottleneck constraints:
 - Equipment shortages
 - Port congestion
 - Chassis shortages
- Cyberattacks in the maritime transportation sector has been on the increase not unlikely we will see more succeful attacks